

A Guide to Writing, Assessing and Attainment of PEOs, POs / PSOs and COs – 2016 (Revised & Updated 2018)

National Board of Accreditation (NBA) is responsible for the accreditation of higher education institutions in India. NBA is also a full member of the Washington Accord. NBA accredits programmes and not the institutions.

If an institution is planning to apply for NBA accreditation for a department, then in Criterion 3.1 of Self-Assessment Report (SAR) of NBA document, you are explicitly asked to mention the CO - PO mapping for a minimum of 8 core courses.

So before applying for NBA accreditation, the concerned department should make sure that their COs are well defined and serves the purpose of Outcome Based Education (OBE). Institutions adopting OBE try to bring changes to the curriculum by dynamically adopting to the requirements of the different stakeholders like Students, Parents, Industry Personnel and Recruiters.

Higher Education Institutions are classified into two categories by NBA

Tier - 1 Institutions consists of all IITs, NITs, Central Universities, State Universities and Autonomous Institutions. Tier - 1 institutions can also claim the benefits as per the Washington Accord.

Tier - 2 Institutions consists of affiliated colleges of universities.

1. Blooms Taxonomy

Bloom's taxonomy is considered as the global language for education. Bloom's Taxonomy is frequently used by teachers in writing the course outcomes as it provides a readymade structure and list of action verbs.

The stages ascend in complexity and what they demand of students. First students need to simply remember information provided to them — but reciting something doesn't demonstrate having learned it, only memorization. With understanding comes the ability to explain the ideas and concepts to others. The students are then challenged to apply the information and use it in new ways, helping to gain a deeper understanding of previously covered material and demonstrating it moving forward.

Questioning information is a vital part of learning, and both analysis and evaluation do just this. Analysing asks a student to examine the information in a new way, and evaluation demands the student appraise the material in a way that lets them defend or argue against it as they determine. The final step in the revised taxonomy is creating, which entails a developing new product or point of view. How does this learned information impact your world? How can it be used to impact not just your education but the way you interact with your surroundings? By utilizing Bloom's Taxonomy, students are not going to forget the information as soon as the class ends — rather, they retain and apply the information as they continue to grow as a student and in their careers, staying one step ahead of the competition.

Here is the revised Bloom's document with action verbs, which we frequently refer to while writing COs for our courses.

Definitions	I. Remember	II. Understand III. Apply IV. Analyze		V. Evaluate	VI. Create		
Bloom's	Ехнівіт	DEMONSTRATE	SOLVE	EXAMINE AND	PRESENT AND	COMPILE	
Definition	MEMORY OF PREVIOUSLY LEARNED MATERIAL BY RECALLING FACTS, TERMS, BASIC CONCEPTS, AND ANSWERS.	UNDERSTANDING PROBLEMS TO OUSLY OF FACTS AND NEW SITUATIONS IDEAS BY BY APPLYING COMPARING, ACQUIRED COMPARING, KNOWLEDGE, ERMS, TRANSLATING, FACTS, INTERPRETING, TECHNIQUES S, AND GIVING AND RULES IN A . DESCRIPTIONS, DIFFERENT WAY AND STATING		BREAK INFORMATION INTO PARTS BY IDENTIFYING MOTIVES OR CAUSES. MAKE INFERENCES AND FIND EVIDENCE TO SUPPORT	DEFEND OPINIONS BY MAKING JUDGMENTS ABOUT INFORMATION, VALIDITY OF IDEAS, OR QUALITY OF WORK BASED ON A	INFORMATION TOGETHER IN A DIFFERENT WAY BY COMBINING ELEMENTS IN A NEW PATTERN OR PROPOSING ALTERNATIVE SOLUTION.	
Verbs	Choose Define Find How Label List Match Name Omit Recall Relate Select Show Spell Tell What When Where Which Who Why	MAIN IDEAS. Classify Compare Contrast Demonstrate Explain Extend Illustrate Infer Interpret Outline Relate Rephrase Show Summarize Translate	Apply Build Choose Construct Develop Experiment with Identify Interview Make use of Model Organize Plan Select Solve Utilize	GENERALIZATIONS.AnalyzeAssumeCategorizeClassifyCompareConclusionContrastDiscoverDissectDistinguishDivideExamineFunctionInferenceInspectListMotiveRelationshipsSimplifySurveyTake part inTest forTheme	SET OF CRITERIA.AgreeAppraiseAssessAwardChooseCompareConcludeCriteriaCriticizeDecideDeductDefendDetermineDisproveEstimateEvaluateExplainImportanceInfluenceInterpretJudgeJustifyMarkMeasureOpinionPerceivePrioritizeProveRateRecommendRule onSelectSupportValue	Adapt Build Change Choose Combine Compile Compose Construct Create Delete Design Develop Discuss Elaborate Estimate Formulate Happen Imagine Improve Invent Make up Maximize Modify Original Originate Plan Predict Propose Solution Solve Suppose Test Theory	

2. Outcome Based Education (OBE)?

Institutions adopting OBE try to bring changes to the curriculum by dynamically adapting to the requirements of the different stakeholders like Students, Parents, Industry Personnel and Recruiters. OBE is all about feedback and outcomes.

Four levels of outcomes from OBE are:

- 1. Program Educational Objectives (PEOs)
- 2. Program Outcomes (POs)
- 3. Program Specific Outcomes (PSOs)
- 4. Course Outcomes (COs)

Why OBE?

- 1. International recognition and global employment opportunities.
- 2. More employable and innovative graduates with professional and soft skills, social responsibility and ethics.
- 3. Better visibility and reputation of the technical institution among stakeholders.
- 4. Improving the commitment and involvement of all the stakeholders.
- 5. Enabling graduates to excel in their profession and accomplish greater heights in their careers.
- 6. Preparing graduates for the leadership positions and challenging them and making them aware of the opportunities in the technology development.

Benefits of OBE for Faculty Members

Faculty members are referred to as Change of Agents in OBE.

- 1. Teaching will become a far more creative and innovative career.
- 2. Faculty members will no longer feel the pressure of having to be the "source of all knowledge".
- 3. Faculty members shape the thinking and vision of students towards a course.

3. Program Educational Objectives (PEOs)

Program Educational Objectives (PEOs) should be defined by the Head of the Department in consultation with the faculty members. PEOs are a promise by the department to the aspiring students about what they will achieve once they join the programme. PEO assessment is not made compulsory by NBA as it is quite difficult to measure in Indian context. NBA assessors usually do not ask for PEO assessment. PEOs are about professional and career accomplishment after 4 to 5 years of graduation. PEOs can be written from different perspectives like Career, Technical Competency and Behaviour. While writing the PEOs do not use the technical terms as it will be read by prospective students who wants to join the programme. Three to five PEOs are recommended.

4. Program Outcomes (POs)

A Program Learning Outcome is **broad** in scope and be able to do at the end of the programme. POs are to be in line with the graduate attributes as specified in the Washington Accord. POs are to be specific, measurable and achievable.

NBA has defined 12 POs and you need not define those POs by yourself and it is common for all the institutions in India.

In the syllabus book given to students, there should be clear mention of course objectives and course outcomes along with CO-PO course articulation matrix for all the courses.

5. Program Specific Outcomes (PSOs)

Program Specific Outcomes (PSOs) are statements that describe what the graduates of a specific engineering program should be able to do. A list of PSOs written for the department of Computer Science and Engineering is given below.

- **PSO 1:** Understand, design and analyse computer programs in the areas related to Algorithms, System Software, Web design, Bigdata, Artificial Intelligence, Machine Learning and Networking.
- **PSO 2:** Focus on improving software reliability, network security or information retrieval systems.
- **PSO 3:** Make use of modern computer tools for creating innovative career paths, to be an entrepreneur and desire for higher studies.

6. Course Outcomes (COs)

A **Course Outcome** is a formal statement of what students are expected to learn in a course. When creating Course Outcomes remember that the outcomes should clearly state what students will do or produce to determine and/or demonstrate their learning. Course learning outcome statements refer to specific knowledge, practical skills, areas of professional development, attitudes, higher-order thinking skills, etc. that faculty members expect students to develop, learn, or master during a course.

A well-formulated set of Course Outcomes will describe what a faculty member hopes to successfully accomplish in offering their particular course(s) to prospective students, or what specific skills, competencies, and knowledge the faculty member believes that students will have attained once the course is completed. The learning outcomes need to be concise descriptions of what learning is expected to take place by course completion.

7. Developing Course Outcomes

When creating course outcomes consider the following guidelines as you develop them either individually or as part of a multi-section group:

- Limit the course outcomes to 8 12 statements for the entire course [more detailed outcomes can be developed for individual units, assignments, chapters, etc. if the instructor(s) wish (es)].
- Focus on overarching knowledge and/or skills rather than small or trivial details.
- Focus on knowledge and skills that are central to the course topic and/or discipline.
- Create statements that have a student focus rather than an instructor centric approach (basic e.g., "upon completion of this course students will be able to list the names of the 28 states and 8 union territories" versus "one objective of this course is to teach the names of the 28 states and 8 union territories").
- Focus on the learning that *results* from the course rather than describing activities or lessons that are in the course.
- Incorporate and/or reflect the institutional and departmental missions.
- Include various ways for students to show success (outlining, describing, modelling, depicting, etc.) rather than using a single statement such as "at the end of the course, students will know______ "as the stem for each expected outcome statement.
- The keywords used to define COs are based on Bloom's Taxonomy.

When developing learning outcomes, here are the core questions to ask yourself:

- What do we want students in the course to learn?
- What do we want the students to be able to do?
- *Are the outcomes observable, measurable and are they able to be performed by the students?*

Course outcome statements on the course level describe:

- *1.* What faculty members want students to *know* at the end of the course *AND*
- 2. What faculty members want students *to be able to do* at the end of the course?

Course outcomes have three major characteristics

- 1. They specify an action by the students/learners that is *observable*
- 2. They specify an action by the students/learners that is *measurable*
- 3. They specify an action that is done by the *students / learners* rather than the faculty members

Effectively developed expected learning outcome statements should possess all three of these characteristics. When this is done, the expected learning outcomes for a course are designed so that they can be assessed. When stating expected learning outcomes, it is important to use *verbs* that describe exactly what the student(s) / learner(s) will be able to *do* upon completion of the course.

Relationship of Course Outcome to Program Outcome

The Course Outcomes need to link to the Program Outcomes. Use the following learning outcomes formula:

STUDENTS SHOULD BE ABLE TO + BEHAVIOR + RESULTING EVIDENCE

For example, you can use the following template to help you write an appropriate course level learning outcome.

"Upon completion of this course students will be able to (knowledge, concept, rule or skill you expect them to acquire) by (how will they apply the knowledge or skill/how will you assess the learning)."

Characteristics of Effective Course Outcomes

Well written course outcomes:

- Describe what you want your students to learn in your course.
- Are aligned with program goals and objectives.
- Tell how you will know an instructional goal has been achieved.
- Use action words that specify definite, observable behaviours.
- Are assessable through one or more indicators (papers, quizzes, projects, presentations, journals, portfolios, etc.)
- Are realistic and achievable.
- Use simple language

Examples of Effective Course Outcomes

After successful completion of the course, Students will be able to:

- Critically review the methodology of a research study published in a scholarly sociology journal.
- Design a Web site using HTML and JavaScript.
- Describe and present the contributions of women to American history.
- Recognize the works of major Renaissance artists.
- Facilitate a group to achieve agreed-upon goals.
- Determine and apply the appropriate statistical procedures to analyze the results of simple experiments.
- Develop an individual learning plan for a child with a learning disability.
- Produce a strategic plan for a small manufacturing business.
- Analyse a character's motivation and portray that character before an audience.
- Differentiate among five major approaches to literary analysis
- List the major ethical issues one must consider when planning a human-subjects study.
- Locate and critically evaluate information on current political issues on the Web.
- List and describe the functions of the major components of the human nervous system.
- Correctly classify rock samples found in...
- Conduct a systems analysis of a group interaction.
- Demonstrate active listening skills when interviewing clients.
- Apply social psychological principles to suggest solutions to contemporary social problems.

A more detailed model for stating learning objectives requires that objectives have three parts: a condition, an observable behaviour, and a standard. The table below provides three examples.

S No	Condition	Observable Behaviour	Standard
1	Given a list of drugs.	the student will be able to	with at least 70% accuracy.
		classify each item as	
		amphetamine or barbiturate.	
2	Immediately following	the student will be able to	mentioning at least three of
	a fifteen-minute	summarize in writing the	the five major topics.
	discussion on a topic.	major issues being discussed.	
3	Given an algebraic	the student will be able to	within a period of five
	equation with one	correctly solve a simple linear	minutes.
	unknown.	equation.	

The following examples describe a Course Outcome that is not measurable as written, an explanation for why the Course Outcome is not considered measurable, and a suggested edit that improves the Course Outcome.

Original Course	Evaluation of language used in	Improved Course Outcome
Outcome	this Course Outcome	
Explore in depth the	Exploration is not a measurable	Upon completion of this course
literature on an aspect	activity but the quality of the	the students will be able to: write
of teaching strategies.	product of exploration would be	a paper based on an in-depth
	measurable with a suitable	exploration of the literature on an
	rubric.	aspect of teaching strategies.

Examples that are TOO general and VERY HARD to measure...

-will appreciate the benefits of learning a foreign language.
- ...will be able to access resources at the Institute library.
- ...will develop problem-solving skills.
- ...will have more confidence in their knowledge of the subject matter.

Examples that are still general and HARD to measure...

-will value knowing a second language as a communication tool.
- ...will develop and apply effective problem-solving skills that will enable one to adequately navigate through the proper resources within the institute library.
- ...will demonstrate the ability to resolve problems that occur in the field.
- ...will demonstrate critical thinking skills, such as problem solving as it relates to social issues.

Examples that are SPECIFIC and relatively EASY to measure...

- ...will be able to read and demonstrate good comprehension of text in areas of the student's interest or professional field.
- ...will demonstrate the ability to apply basic research methods in psychology, including research design, data analysis, and interpretation.

- ...will be able to identify environmental problems, evaluate problem-solving strategies, and develop science-based solutions.
- ...will demonstrate the ability to evaluate, integrate, and apply appropriate information from various sources to create cohesive, persuasive arguments, and to propose design concepts.

An Introspection - Examine Your Own Course Outcomes

- 1. If you have written statements of broad course goals, take a look at them. If you do not have a written list of course goals, reflect on your course and list the *four to six most important* student outcomes you want your course to produce.
- 2. Look over your list and check the one most important student outcome. If you could only achieve one outcome, which one would it be?
- 3. Look for your outcome on the list of key competencies or outcomes society is asking us to produce. Is it there? If not, is the reason a compelling one?
- 4. Check each of your other "most important" outcomes against the list of outcomes. How many are on the list of key competencies?
- 5. Take stock. What can you learn from this exercise about what you are trying to accomplish as a teacher? How clear and how important are your statements of outcomes for your use and for your students'? Are they very specifically worded to avoid misunderstanding? Are they supporting important needs on the part of the students?

8. Write Your Course Outcomes!

One of the first steps you take in identifying the expected learning outcomes for your course is identifying the purpose of teaching the course. By clarifying and specifying the purpose of the course, you will be able to discover the main topics or themes related to students' learning. Once discovered, these themes will help you to outline the expected learning outcomes for the course. Ask yourself:

- What role does this course play within the program?
- How is the course unique or different from other courses?
- Why should/do students take this course? What essential knowledge or skills should they gain from this experience?
- What knowledge or skills from this course will students need to have mastered to perform well in future classes or jobs?
- Why is this course important for students to take?

9. CO-PO Course Articulation Matrix Mapping

Course Articulation Matrix shows the educational relationship (Level of Learning achieved) between Course Outcomes and Program Outcomes for a Course. This matrix strongly indicates whether the students are able to achieve the course learning objectives. The matrix can be used for any course and is a good way to evaluate a course syllabus.

The Table 1 gives information about the action verbs used in the POs and the nature of POs, stating whether the POs are technical or non-technical. You need to understand the intention of each POs and the Bloom's level to which each of these action verbs in the POs correlates to. Once you have understood the POs then you can write the COs for a course and see to what extent each of those COs correlate with the POs.

		Action Verb(s)	Bloom's level(s)						
Туре	POs	in POs	for POs	Bloom's level(s) for COs					
	PO 1	Apply	L3						
		Identify	L2						
	PO 2	Formulate	L6						
		Review	L2	• Bloom's L1 to L4 for Theory					
	PO 3	Design	L6	Courses.					
Technical	PO 5	Develop	L3, L6	• Bloom's L1 to L5 for Laboratory					
recinical		Analyse	L4	Courses.					
	PO 4	Interpret	L2, L3	• Bloom's L1 to L6 for Mini					
		Design	L6	Project and Main Project.					
		Create	L6						
	PO 5	Select	L1, L2, L6						
		Apply	L3						
	PO 6		THUM	B RULE					
	PO 7	• If Bloom's L1 Action Verbs of a CO: Correlates with any							
Non-	PO 8	of PO6 to PO12	2, then assign 1.						
Technical	PO 9	• If Bloom's L2	to L3 Action Verbs	of a CO: Correlates with any					
i connical	PO 10	of PO6 to PO12	2, then assign 2.						
	PO 11	• If Bloom's L4	to L6 Action Verbs	of a CO: Correlates with any					
	PO 12	of PO6 to PO12	2, then assign 3.						

Table 1: Process for mapping the values for CO-PO Matrix

And at the end, the POs can be calculated using various descriptors that you may define. The mapping of CO towards a PO is evaluated using descriptors such as High, Medium, Low etc...

Observations:

- 1. The first five POs are purely of technical in nature, while the other POs are non-technical.
- 2. For the theory courses, while writing the COs, you need to restrict yourself between Blooms Level 1 to Level 4. Again, if it is a programming course, restrict yourself between Blooms Level 1 to Level 3 but for the other courses, you can go up to Blooms Level 4.
- 3. For the laboratory courses, while composing COs, you need to restrict yourself between Blooms Level 1 to Level 5.
- 4. Only for Mini-project and Main project, you may extend up to Blooms Level 6 while composing COs.
- 5. For a given course, the course in-charge has to involve all the other Professors who teach that course and ask them to come up with the CO-PO mapping. The course in-charge has to take the average value of all of these CO-PO mappings and finalize the values or the course in-charge can go with what the majority of the faculty members prefer for. Ensure that none of the Professors who are handling the particular course discuss with each other while marking the CO-PO values.
- 6. If you want to match your COs with non-technical POs, then correlate the action verbs used in the course COs with the thumb rule given in the table and map the values. (Applies only for mapping COs to non-technical POs).

Tips for Assigning the values while mapping COs to POs.

- 1. Select action verbs for a CO from different Bloom's levels based on the importance of the particular CO for the given course.
- 2. Stick on to single action verbs while composing COs but you may go for multiple action verbs if the need arises.
- 3. You need to justify for marking of the values in CO-PO articulation matrix. Use a combination of words found in the COs, POs and your course syllabus for writing the justification. Restrict yourself to one or two lines.
- 4. Values to CO-PO (technical POs in particular) matrix can be assigned by
 - a. Judging the importance of the particular CO in relation to the POs. If the CO matches strongly with a particular PO criterion then assign 3, if it matches moderately then assign 2 or if the match is low then assign 1 else mark with "-" symbol.
 - b. If an action verb used in a CO is repeated at multiple Bloom's levels, then you need to judge which Bloom's level is the best fit for that action verb.

Method for Articulation

- 1. Identify the key competencies of POs/PSOs to each CO and make a corresponding mapping table with assigning √ mark at the corresponding cell. One observation to be noted is that the first five POs are purely of technical in nature, while the other POs are non-technical.
- 2. Justify each CO PO/PSO mapping with a justification statement and recognize the number of **Key Competencies (KC)** features mentioned in the justification statement that are matching with the given Key Attributes for Assessing Program Outcomes. Use a combination of words found in the COs, POs//PSOs and your course syllabus for writing the justification.
- 3. Make a table with number of key competencies for CO PO/PSO mapping with reference to the maximum given Key Attributes for Assessing Program Outcomes.
- 4. Make a table with percentage of key competencies for CO PO/PSO mapping with reference to the maximum given Key Attributes for Assessing Program Outcomes.
- 5. Finally, Course Articulation Matrix (CO PO / PSO Mapping) is prepared with COs and POs and COs and PSOs on the scale of 0 to 3, 0 being no correlation (marked with " "), 1 being the low/slight correlation, 2 being medium/moderate correlation and 3 being substantial/high correlation based on the following strategy

$0-0\leq C\leq 5\% \qquad -$	No correlation.
$1 - 5 < C \le 40\%$ –	Low / Slight.
2-40% < C < 60% -	Moderate
$3 - 60\% \le C \le 100\% -$	Substantial / High

Key Attributes for Assessing Program Outcomes:

PO Number	NBA Statement / Key Competencies Features (KCF)	No. of KCF's						
PO 1	Apply the knowledge of mathematics, science, Engineering fundamentals, and	3						
	an Engineering specialization to the solution of complex Engineering problems							
	(Engineering Knowledge).							
	Knowledge, understanding and application of							
	1. Scientific principles and methodology							
	2. Mathematical principles							

	3. Own and / or other engineering disciplines to integrate / support study of their	
PO 2.	own engineering discipline.Identify, formulate, review research literature, and analyse complex Engineering problems reaching substantiated conclusions using first principles of mathematics natural sciences, and Engineering sciences (Problem Analysis).1. Problem or opportunity identification2. Problem statement and system definition3. Problem formulation and abstraction4. Information and data collection5. Model translation6. Validation7. Experimental design8. Solution development or experimentation / Implementation9. Interpretation of results10. Documentation	10
PO 3.	 Design solutions for complex Engineering problems and design system components or processes that meet the specified needs with appropriate consideration for the public health and safety, and the cultural, societal, and Environmental considerations (Design/Development of Solutions). 1. Investigate and define a problem and identify constraints including environmental and sustainability limitations, health and safety and risk assessment issues; 2. Understand customer and user needs and the importance of considerations such as aesthetics; 3. Identify and manage cost drivers; 4. Use creativity to establish innovative solutions; 5. Ensure fitness for purpose for all aspects of the problem including production, operation, maintenance and disposal; 6. Manage the design process and evaluate outcomes. 7. Knowledge and understanding of commercial and economic context of engineering processes; 8. Knowledge of management techniques which may be used to achieve engineering objectives within that context; 9. Understanding of the requirement for engineering activities to promote sustainable development; 10. Awareness of the framework of relevant legal requirements governing engineering activities, including personnel, health, safety, and risk (including 	10
PO 4.	 environmental risk) issues; Use research-based knowledge and research methods including design of experiments, analysis and interpretation of data, and synthesis of the information to provide valid conclusions (Conduct Investigations of Complex Problems). 1. Knowledge of characteristics of particular materials, equipment, processes, or products; 2. Workshop and laboratory skills; 3. Understanding of contexts in which engineering knowledge can be applied (example, operations and management, technology development, etc.); 4. Understanding use of technical literature and other information sources Awareness of nature of intellectual property and contractual issues; 5. Understanding of appropriate codes of practice and industry standards; 6. Awareness of quality issues; 	11

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	 Ability to work with technical uncertainty. Understanding of engineering principles and the ability to apply them to analyse key engineering processes; Ability to identify, classify and describe the performance of systems and components through the use of analytical methods and modeling techniques; Ability to apply quantitative methods and computer software relevant to their engineering discipline, in order to solve engineering problems; Understanding of and ability to apply a systems approach to engineering problems. 	4
PO 5.	 Create, select, and apply appropriate techniques, resources, and modern Engineering and IT tools including prediction and modelling to complex Engineering activities with an understanding of the limitations (Modern Tool Usage). 1. Computer software / simulation packages / diagnostic equipment / technical library resources / literature search tools. 	1
PO 6.	 Apply reasoning informed by the contextual knowledge to assess societal, health, safety, legal and cultural issues and the consequent responsibilities relevant to the professional engineering practice (The Engineer and Society). 1. Knowledge and understanding of commercial and economic context of engineering processes; 2. Knowledge of management techniques which may be used to achieve engineering objectives within that context; 3. Understanding of the requirement for engineering activities to promote sustainable development; 4. Awareness of the framework of relevant legal requirements governing engineering activities, including personnel, health, safety, and risk (including environmental risk) issues; 5. Understanding of the need for a high level of professional and ethical conduct in engineering. 	5
PO 7.	Understand the impact of the professional Engineering solutions in societal and Environmental contexts, and demonstrate the knowledge of, and need for sustainable development (Environment and Sustainability). Impact of the professional Engineering solutions (Not technical) 1. Socio economic, 2. Political and 3. Environmental	3
PO 8.	 Apply ethical principles and commit to professional ethics and responsibilities and norms of the Engineering practice (Ethics). 1. Comprises four components: ability to make informed ethical choices, knowledge of professional codes of ethics, evaluates the ethical dimensions of professional practice, and demonstrates ethical behavior. 2. Stood up for what they believed in 3. High degree of trust and integrity 	3
PO 9.	 Function effectively as an individual, and as a member or leader in diverse teams, and in multidisciplinary settings (Individual and Teamwork). 1. Independence 2. Maturity – requiring only the achievement of goals to drive their performance 3. Self-direction (take a vaguely defined problem and systematically work to resolution) 	12

	4. Teams are used during the classroom periods, in the hands-on labs, and in the	
	design projects.5. Some teams change for eight-week industry oriented Mini-Project, and for	
	the seventeen -week design project.	
	 Instruction on effective teamwork and project management is provided along 	
	with an appropriate textbook for reference.	
	7. Teamwork is important not only for helping the students know their	
	classmates but also in completing assignments.	
	8. Students also are responsible for evaluating each other's performance, which	
	is then reflected in the final grade.	
	9. Subjective evidence from senior students shows that the friendships and	
	teamwork extends into the Junior years, and for some of those students, the	
	friendships continue into the workplace after graduation. 10. Ability to work with all levels of people in an organization	
	11. Ability to get along with others	
	12. Demonstrated ability to work well with a team	
PO 10	Communicate effectively on complex Engineering activities with the	5
	Engineering community and with society at large, such as, being able to	-
	comprehend and write effective reports and design documentation, make	
	effective presentations, and give and receive clear instructions	
	(Communication).	
	"Students should demonstrate the ability to communicate effectively in writing	
	/ Orally."	
	1. Clarity (Writing)	
	2. Grammar/Punctuation (Writing)	
	3. References (Writing)	
	4. Speaking Style (Oral)5. Subject Matter (Oral)	
PO11	5. Subject Matter (Oral) Demonstrate knowledge and understanding of the Engineering and management	12
rom	principles and apply these to one's own work, as a member and leader in a	12
	team, to manage projects and in multidisciplinary Environments (Project	
	Management and Finance).	
	1. Scope Statement	
	2. Critical Success Factors	
	3. Deliverables	
	4. Work Breakdown Structure	
	5. Schedule	
	6. Budget	
	7. Quality	
	8. Human Resources Plan	
	9. Stakeholder List	
	10. Communication	
	11. Risk Register	
PO12	12. Procurement Plan	O
POIZ	Recognize the need for and have the preparation and ability to engage in	8
	independent and life-long learning in the broadest context of technological change (Life - Long Learning).	
	 Project management professional certification / MBA 	
	 Project management professional certification / MBA Begin work on advanced degree 	
	 Begin work on advanced degree Keeping current in CSE and advanced engineering concepts 	
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4. Personal continuing education efforts
5. Ongoing learning – stays up with industry trends/ new technology
6. Continued personal development
7. Have learned at least 2-3 new significant skills
8. Have taken up to 80 hours (2 weeks) training per year

10. LEARNING OUTCOMES FOR THE COURSE: DYNAMICS OF MACHINES

COURSE OBJECTIVES:

Students will try to learn:

- 1. The concepts of precision, static and dynamic forces of planer mechanisms by neglecting friction of aero planes, sea vessels, auto mobiles and various force members.
- 2. The knowledge of engineering mechanics for identifying the coefficient of friction and engine speed of the various contact bodies (Clutches and Brakes) and speed controlled devices, variations of torques and fluctuation of speeds of IC engines.
- 3. The magnitude and direction of balanced mass for unbalanced rotary and reciprocating engines with the fundamentals of applied physics.
- 4. Mathematical modeling of various degree of freedom systems to interpret the various vibration parameters.

COURSE OUTCOMES:

After successful completion of the course, Students will be able to:

CO No	Course Outcomes	Knowledge Level (Bloom's Taxonomy)
CO 1	Discuss the Gyroscopes, effect of precession motion on the stability of moving vehicles such as motor car, motor cycle, aero-planes and ships.	Understand
CO 2	Determine the angle of heel to avoid upside down of a two wheeler vehicle while taking in left and right turns.	Evaluate
CO 3	Illustrate the static and dynamic force analysis of two and three force members by graphical super position method.	Understand
CO 4	Apply the laws of friction on clutches, brakes and dynamometers to reduce the power losses for the effective torque transmission.	Apply
CO 5	Justify the importance of torque and fluctuation of speeds for single and multi cylindered engines and governors to increase the mechanical efficiency.	Evaluate
CO 6	Determine the balanced mass and natural frequency for unbalanced rotary and reciprocating engines by analytical and graphical methods and equations of motion	Evaluate

PROGRAM SPECIFIC OUTCOMES (PSO's) – Mechanical Engineering:

- **PSO 1:** Formulate and evaluate engineering concepts of design, thermal and production to provide solutions for technology aspects in digital manufacturing.
- **PSO 2:** Focus on ideation and research towards product development using **additive manufacturing**, **CNC simulation and high-speed machining**.
- **PSO 3:** Make use of **computational and experimental tools** for creating innovative career paths, to be an entrepreneur and desire for higher studies.

Course Outcomes	Program Outcomes (POs)								Program Specific Outcomes (PSOs)						
(COs)	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3
CO 1															
CO 2															
CO 3															
CO 4															
CO 5															
CO 6															

Identification of key competencies of POs to each CO:

JUSTIFICATIONS FOR CO – PO MAPPING:

Course		$\mathbf{S} \mathbf{F} \mathbf{O} \mathbf{K} \mathbf{C} \mathbf{O} = \mathbf{I} \mathbf{O} \mathbf{M} \mathbf{A} \mathbf{I} \mathbf{H} \mathbf{O},$	
Outcomes (COs)	POs / PSOs	Justification for mapping (Students will be able to)	No. of KCF
	PO 1	Apply the knowledge of Mathematics, Sciences and	
		Engineering fundamentals principles to find the gyroscopic effect.	3
CO 1	PO 2	Identify the problem statement identify the problem statement, formulation, data collection, validation and interpretation (mission requirement), select the appropriate system required for optimum performance by reviewing the literature (information and data collection) suitable to mechanisms	5
	PO10	Identify the problem statement (mission requirement), select the appropriate system required for optimum performance by reviewing the literature (information and data collection) suitable to mechanisms	2
	PO 1	Apply the basic conservation laws of science for various phenomena of fluid systems and use mathematical principles for deriving (complex) fluid flow engineering equations by understanding the appropriate parametric assumptions and limitations based on engineering fundamentals of fluid mechanics.	3
CO 2	PO 2	Illustrate the performance parameters of four bar mechanisms first principles of Mathematics and engineering sciences and identify the problem statement, formulation, data collection, validation and interpretation.	5
	PO 5	Identify the problem statement (mission requirement), select the appropriate system required for optimum performance by reviewing the literature (information and data collection) suitable to clutches.	
CO 3	PO 1	Identify the speed of governors using principles of mathematics, science, and engineering fundamentals.	3
	PO 7	Identify the problem statement, socio economic and environmental (mission requirement), select the appropriate system required foroptimu performance by reviewing the literature (information and data collection) suitable to governors	2
	PO 1	Justify the knowledge of different forces (scientific Principles and mathematical principles) for governors and describe different performance parameters.	3
CO 4	PO 2	Determine the condition for correct steering and also identify the problem statement, formulation, data collection, validation and interpretation of various steering mechanisms.	5

	PO 3	Identify the customer needs, investigate, innovate (mission	
	105	requirement), select the appropriate system required for	
		optimum performance by reviewing the literature (information	5
	DO 1	and data collection) suitable to engines	
	PO 1	Develop the fundamentals of engineering and science in	_
		identifying the unbalanced mass using the fundamentals	3
		of engineering and mathematical equations	
	PO 8	Identify the problem statement and apply ethics to	
		(mission requirement), select the appropriate system required	
		for optimum performance by reviewing the literature	2
		(information and data collection) suitable to unbalanced	
		masses.	
CO 5	PO 11	Identify the problem statement for quality, budget,	
		schedule (mission requirement), to select the appropriate	
		system required for optimum performance by reviewing the	6
		literature (information and data collection) suitable to	-
		unbalanced machines	
	PSO 1	Identify the problem statement (mission requirement),	
	1001	select the appropriate system required for optimum	
		performance by reviewing the literature (information and data	1
		collection) suitable to mechanisms.	
	PO 1		
	101	Formulate the problem statement and model the system for	
		getting the solution of cams to regulate the speed of machines	3
		using fundamentals of science & and engineering	
	DO 4	fundamentals.	
	PO 4	Understand the technical concepts of vibration and interpret	-
		the equilibrium conditions for various applications for	5
	DO 10	complex engineering problems.	
CO 6	PO 12	Investigate and define a problem and identify constraints of	
-		mechanisms environmental and sustainability limitations,	
		health and safety and risk assessment issues when dealing	4
		with performance of followers and their application on real	
		world problems	
	PSO 3	Identify the problem statement (mission requirement),	
		select the appropriate system required for optimum	2
		performance by reviewing the literature (information and data	<u> </u>
1		collection) suitable to mechanisms.	

Course Outcomes]	Progra	m Out	comes	(POs)	/ Num	ber of	Key C	Compet	tencies	(KCF)	Program Specific Outcomes (PSOs) / Number of KCF				
(COs)	1	2	3	12	1	2	3										
	3	10	10	11	1	5	3	3	12	5	12	12	1	2	2		
CO 1	3	5															
CO 2	3	5			1												
CO 3	3						2										
CO 4	3	5	5														
CO 5	3							2			6		1				
CO 6	3			5								4			1		

NUMBER OF KEY COMPETENCIES FOR CO – PO MAPPING:

PERCENTAGE OF KEY COMPETENCIES FOR CO – PO MAPPING:

Course Outcom	Prog	ram O	utcome	es (PC	· · · ·	Numl CF)	ber of	f Key	y Co	mpet	encie	S	Program Specific Outcomes (PSOs) / Number of KCF				
es(COs)	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3		
	3	10	10	11	1	5	3	3	12	5	12	12	1	3	2		
CO 1	100	50	-	-	-	-	-	-	-	50	-	-	-	-	-		
CO 2	100	50	-	-	50	-	-	-	-	-	-	-	-	-	-		
CO 3	100		-	-	-	-	50	-	-	-	-	-	-	-	-		
CO 4	100	50	50	-	-	-	-	-	-	-	-	-	-	-	-		
CO 5	100		-	-	-	-	-	50	-	-	50	-	100	-	-		
CO 6	100		-	50	-	-	-	-	-	-	-	50	-	-	50		

COURSE ARTICULATION MATRIX (CO - PO / PSO MAPPING):

COs and POs and COs and PSOs on the scale of 0 to 3, 0 being no correlation, 1 being the low correlation, 2 being medium correlation and 3 being high correlation.

0 − 0 ≤ C ≤5%	 No correlation; 	2 - 40 % < C < 60% – Moderate.
$1 - 5 < C \le 40\%$	– Low / Slight;	$3 - 60\% \le C < 100\%$ – Substantial / High

Course Outcomes				Р	rogra	m Ou	tcome	s (PO	s)				Program Specific Outcomes (PSOs)			
(COs)	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	
CO 1	3	2	-	-	-	-	-	-	-	2	-	-	-	-	-	
CO 2	3	2	-	-	3	-	-	-	-	-	-	-	-	-	-	
CO 3	3		-	-	-	-	2	-	-	-	-	-	-	-	-	
CO 4	3	2	2	-	-	-	-	-	-	-	-	-	-	-	-	
CO 5	3		-	-	-	-	-	2	-	-	2	-	3	-		
CO 6	3		-	2	-	-	-	-	-	-	-	2	-	_	2	
TOTAL	18	6	2	2	3		2	2		2	2	2	3		2	
AVERAGE	3.0	2	2	2	3		2	2		2	2	2	3		2	

11. COURSE CO – PO/PSO ATTAINMENT

Attainment of Course Outcomes

- The Program Outcomes (POs) and Program Specific Outcomes (PSOs) are accomplished through curriculum.
- Course Outcomes (COs) are defined for each course and they are mapped to POs and PSOs.
- A set of performance evaluation criteria is used for quantitative assessment of COs.
- Thus, the attainment of COs provides evidence of attainment of POs and PSOs.

Procedure for attainment of COs:

Course outcomes will be attained through direct and indirect methods.

Direct Attainment of COs:

We will consider the following criteria in the direct attainment

- Two Continuous Internal Examinations (Theory / Practical) will be conducted **based on COs**.
- Alternative Assessment Tool (AAT) will be conducted.
- SEE marks will be considered.
- Day to day evaluation in laboratory performance.

Weightage of CIE and SEE is 30% - 70% is followed.

Direct assessment of COs is based on performance of students in various components of the performance evaluation. The performance is categorized in four levels: 0 (Not satisfactory), 1 (Low), 2 (Moderate), 3 (High).

Setting target for attainment level of performance:

Target level for attainment of COs will be set based on average marks of that course in the previous academic year. A threshold of 50% marks (or 6 out of 10 point grades) is considered in a direct assessment method

Level	Average Percentage Level
0 (Not satisfactory)	Less than 50% students attain more than 50% marks
1 (Low)	50% or more students attaints more than 50% marks
2 (Moderate)	60% or more students attaints more than 50% marks
3 (High)	70% or more students attaints more than 50% marks

Targets are set various level of performance as follows in a direct assessment method:

Note: If target level of attainment is achieved in current year, threshold is increased for next year. Moreover, different thresholds may be set for different level as well as differences courses.

Indirect Attainment of COs:

In this method, we consider the feedbacks (**course end survey**) of students on the framed questionnaires at the completion of course. Students are asked to rate course on a scale of 5.

The components of COs attainment is set as follows:

Level	Average Percentage Level
0 (No Attainment)	< 60%
1 (Low)	$\geq 60\%$ to < 65%
2 (Moderate)	$\geq 65\%$ to $< 70\%$
3 (High)	\geq 70%

MECHANISM FOR THE ATTAINMENTS OF CO:

The student performance in continuous Internal Examination is verified in each question.

```
\textit{CO Attainment (inDirect)} = (\frac{\textit{Sum the students response reached expected level in answering the survey}}{\textit{Number of students responded}}) * 100
```

Weightage of Attainment Level Calculation is 80% of direct level and 20% of indirect level of that CO.

CO Attainment = 0.8 * CO Attainment (Direct) + 0.2 * CO Attainment (indirect)

MECHANISM FOR THE ATTAINMENTS OF POs / PSOs OF THE COURSE:

In view of the threshold assumed for each course, Individual course assessment in thus calculated.

CO	C	O Attainment	Level	Level of Mapping of CO PO														
				PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
	SEE+CIE (a)	(a) Survey (b)																
CO1	2.00	3.00	2.20	2	2	3	1									2	3	
CO2	3.00	3.00	3.00	2				3						1		2		
CO3	2.00	2.00	2.00	2				3						1	3	2	3	3
CO4	1.00	3.00	1.40		3		2							2				
CO5	2.00	3.00	2.20	1	3	3	2											
CO6	2.00	2.00 1.00 1.80						3							2	2	3	2

For example, Attainment of PO1 for the table given above: An ability to apply knowledge of Mathematics, Science and Engineering.

 $PO \ Attainment = \frac{\Sigma(level \ of \ mapping \ of \ PO - \ CO * \ CO \ attainment)}{\Sigma(level \ of \ mapping \ of \ PO - \ CO)}$ $PO1 \ Attainment = \frac{2.20 \ X \ 2 \ + \ 3.00 \ X \ 2 \ + \ 2 \ X \ 2 \ + \ 2.20 \ X \ 1}{(2 + 2 + 2 + 1)} = 2.4$ $Note: \ Similarly, \ calculate \ all \ remaining \ POs$

Set the target level of attainment for PO1 say 70%, then it is concluded that PO1 has attained Accordingly, PSO attainments are calculated directly and indirectly

$$PSO1 Attainment = \frac{\Sigma(level of mapping of PSO - CO * CO attainment)}{\Sigma(level of Mapping of PSO - CO)}$$
$$= \frac{2.20 \times 2 + 3.00 \times 2 + 2 \times 2 + 1.8 \times 2}{(2 + 2 + 2 + 2)} = 2.25$$

Note: Similarly, calculate all remaining PSOs

		J	4 •	· · · · · ·	1 .
I he PU and PSU a	attainments calculated	d using the above	equations are	given in 1	the table below:
Inci o unu i so u	teannenes carcanacea	a asing the above	equations are		

PO / PSO	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8	PO 9	PO10	PO11	PO12	PSO1	PSO2	PSO3
PO / PSO Attainment	2.4	1.9	2.2	1.9	2.3	0	0	0	0	0	2	1.9	2.25	2	1.92

S No	S No Program Level Attainment					P	rogran	n Outc	omes					Program Specific Outcomes			
5110		PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3	
1	Course1	2.4	1.9	2.2	1.9	2.3	0	0	0	0	0	2	1.9	2.25	2	1.92	
2	Course2	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0	3.0	3.0	3.0	3.0	
3	Course3	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	1.0	3.0	3.0	3.0	3.0	
	rage = se1+Course2+Course3)/3.0	2.8	2.6	2.7	2.6	2.7	3.0	3.0	3.0	3.0	2.5	2.3	2.6	2.7	2.6	2.6	

12. PO/PSOs Attainment for All Courses

Attainment of PO_j =
$$\frac{\sum_{i=1}^{K} PO_{ij}}{Number of Courses Achieved}$$
 j = 1,2,...,12

Where PPO_{ij} is the part contribution of i-th Course to the j-th PO., and K is total number of courses in the program.

Attainment of PSO = $\frac{\sum_{i=1}^{K} PSO_{ij}}{Number of Courses Achieved}$ j = 1,2,3

Where *PPSO*_{ij} is the part contribution of i-th Course to the j-th PSO., and K is total number of courses in the program.

13. PO/PSOs Attainment for Program

S No	Assessment Components (Direct + Indirect)	Program Outcomes									Program Specific Outcomes					
5110		PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12	PSO1	PSO2	PSO3
1	Direct Assessment (CIA+ SEE+ Course End Survey)	2.8	2.6	2.7	2.6	2.7	3.0	3.0	3.0	3.0	2.5	2.3	2.6	2.7	2.6	2.6
2	Program Exit Survey	2	1	2	1	1	3	3	3	3	3	3	3	3	2	3
3	Alumni Survey	2	2	2	2	1	3	3	3	3	3	2	3	2	2	2
4	Employer Survey	1	2	1	3	2	3	3	3	3	3	2	3	1	1	1
Final attainment = 80% of direct assessment +10% of Program Exit Survey + 5% of Alumni Survey + 5% of Employer Survey			2.3	2.5	2.4	2.4	3	3	3	3	2.6	2.3	2.6	2.6	2.4	2.5

Final attainment = 80% of direct assessment + 10% of Program Exit Survey + 5% of Alumni Survey + 5% of Employer Survey

POs Attainment Levels and Actions for improvement for the batch of students admitted in 2016-2017 SAMPLE:

POs	Target Level	Attainment Level	Observations				
		s, science, Engineering fundamentals, and an	Engineering specialization				
		oblems (Engineering Knowledge).					
PO1	1.8	2.8	Target achieved				
 Introd Using Impro Reseat Facult 	duction of separate labs. g modern tools in the labs (such as oving curriculum by introducing t arch (academia and industry) proj- ty research with PG students has	ects leading to publications	lum and also research				
su		st principles of mathematics natural sciences					
PO2	1.8	2.6	Target achieved				
 PO2 attainment has increased from 1.8 to 2.8 due to various measures introduced in the program, such as The program decided to have a very strong focus on improving student publications, and also on quality publications. This focus on publications enabled students to significantly improve their technical report writing skills. The program has made it mandatory to publish a paper related to the domain of project work. Technical seminar was introduced as separate course in the revised curriculum. This has enabled students to improve their technical report/document writing skills. The final year thesis report has improved due to a more rigorous approach to evaluation. Plagarism check using Turnitin software has been made mandatory, thereby improving the students" technical writing skills. PO3: Design solutions for complex Engineering problems and design system components or processes that meet the specified needs with appropriate consideration for the public health and safety, and the cultural, societal, and Environmental considerations (Design/Development of Solutions). 							
PO3	1.8	2.6	Target achieved				
 program Enha: New MAT The it PO4: Ust interpretation 	n, such as need curriculum including new su labs have been introduced with th LAB. ntroduction of research topics in r e research-based knowledge and	0 to 2.8 This has been due to various me abjects. It is use of state of the art modern tools like PSC <u>mini projects/seminars and in final thesis wor</u> research methods including design of experi e information to provide valid conclusions	OC simulator, Keil and <u>k.</u> ments, analysis and				
PO4	1.8	2.3	Target achieved				
introdu measure • New • Introd • Mini doma PO5: Cr	ced in the program, such as PO2 s introduced in the program, such research facilities gradually making duction of Internship has increased projects related to Design of Election in eate, select, and apply appropriate n and modelling to complex Engi	ses from 1.8 to 3. This will be improved 3 attainment has improved from 1.0 to 2.6 The as ing a significant contribution to attainment of d the ability of the students to analyze and eve tronic Systems have enhanced the knowledge e techniques, resources, and modern Engineer neering activities with an understanding of the	his has been due to various PO4. aluate existing designs. in Embedded Systems				

PO5	1.8	1.9	Target achieved				
 PO5 attainment is low. This will be improved due to various measures introduced in the program, such as Some course coordinators introduced mini projects / seminars in their courses, for which students had to work as a team. This contributed to the increase in PO5 attainment Technical Seminar and Project work has also helped in enhancing Project management skills. Lab courses have also helped in promoting student's ability to work as a group and effectively carry out design of the laboratory experiments. PO6: Apply reasoning informed by the contextual knowledge to assess societal, health, safety, legal and cultural issues and the consequent responsibilities relevant to the professional engineering practice (The Engineer and Society). 							
PO6	1.8	2.6	Target achieved				
 PO6 attainment has increased from 2.1 to 2.6 over the years. This has been due to various measures introduced in the program, such as Some course coordinators introduced mini projects / seminars in their courses, for which students had to work as a independently. This contributed to the increase in PO6 attainment. Technical Seminar and Project work has also helped in enhancing Project management skills 							
PO7: Understand the impact of the professional Engineering solutions in societal and Environmental contexts, and demonstrate the knowledge of, and need for sustainable development (Environment and Sustainability).							
PO7	1.8	2.6	Target achieved				
 Techi 	 PO7 attainment is low. This is to be improved due to various measures introduced in the program, such as Technical Seminar and Project work has also helped in enhancing Project management skills The program has made it mandatory to publish a paper related to the domain of project work. 						

• Technical seminar was introduced as separate course in the revised curriculum.

14. Procedure for attainment of PEOs:

- 14.1 We map POs and PSOs with suitable PEOs.
- 14.2 Direct attainment of PEO=Sum of the attainment level of P0s and PS0s mapped to a PE0 Total number of P0s and PS0s
- 14.3 Indirect attainment of PEOs is based on the feedbacks of students, parents, alumni and parents on the framed questionnaires.
- 14.4 Final PEO attainment= 80% of Direct attainment + 20% Indirect attainment

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