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Question Paper Code: CMB001



## **INSTITUTE OF AERONAUTICAL ENGINEERING**

(Autonomous)

MBA I Semester End Examinations(Supplementary) - May, 2019

Regulation: IARE-R16

## MANAGEMENT AND ORGANIZATION BEHAVIOR

Time: 3 Hours (MBA) Max Marks: 70

## Answer ONE Question from each Unit All Questions Carry Equal Marks All parts of the question must be answered in one place only

$\mathbf{UNIT} - \mathbf{I}$									
1.	(a)	Write the characteristics and limitations of classical approach.	[7M]						
	(b)	Compare and contrast systems approach and contingency approach.	[7M]						
2.	(a)	Explain the contributions of Hawthorne experiments towards the development of manage thought.	ement [ <b>7M</b> ]						
	(b)	Discuss the contribution of human behaviour school.	[7M]						
$\mathbf{UNIT}-\mathbf{II}$									
3.	(a)	Define problem. Explain different types of problems.	[7M]						
	(b)	What do you mean by planning? Explain different types of plans.	[7M]						
4.	(a)	List various creative and innovative alternatives for problem solving.	[7M]						
	(b)	Explain the steps involved in planning process.	[7M]						
$\mathbf{UNIT-III}$									
5.	(a)	Define line and staff organizations. Distinguish between line and staff organizations.	[7M]						
	(b)	Explain the importance and uses of matrix structure of organization.	[7M]						
6.	(a)	What is functional authority? How is it different from line authority?	[7M]						
	(b)	Define span of control. Explain the principles of span of control and co-ordination of effort.	[7M]						
$\mathbf{UNIT} - \mathbf{IV}$									
7.	(a)	Define personality. Explain various types of personalities.	[7M]						
	(b)	List the characteristics of group. Explain various types of groups.	[7M]						
8.	(a)	Myers-Briggs Type Indicator is an approach to classifying personality traits, explain it.	[7M]						
	(b)	Explain the process of group decisions making. Discuss organizational efficiency.	[7M]						

## $\mathbf{UNIT} - \mathbf{V}$

- 9. (a) Define leadership. Explain transactional and transformational leadership styles. [7M]
  - (b) Explain the research methods that have been used to study the leadership behavior? Explain Mc Gregor theory of motivation. [7M]
- 10. (a) Explain existence relatedness and growth (ERG) theory in motivation. [7M]
  - (b) Explain the importance of motivation. What are the various types of motivational methods.[7M]