

INSTITUTE OF AERONAUTICAL ENGINEERING

(Autonomous)

Dundigal, Hyderabad - 500 043

MASTER OF BUSINESS ADMINISTRATION TUTORIAL QUESTION BANK

Course Name	:	OPERATIONS MANAGEMENT
Course Code	:	CMB0013
Class	:	II MBA II SEMESTER
Branch	:	MBA
Academic Year	:	2016 - 2017
Course Coordinator	:	Miss. ZARA, Assistant professor
Course Faculty	:	Miss. ZARA, Assistant professor

COURSE OBJECTIVES;

The course should enable the students to:

Ι	Understand the strategic role of operations management in creating and enhancing a firm's competitive
	advantages.
II	Analyze the key concepts, issues and different types of techniques of Operations Management in both
	manufacturing and service organizations.
III	Know about the interdependence of the operations function with the other key functional areas of a
	firm.
IV	Apply analytical skills and problem-solving tools to the analysis of the operations problems.

COURSE LEARNING OUTCOMES :(CLO's)

Students, who complete the course, will have demonstrated the ability to do the following:

Understand about the different types of processes and its production system in organizations and
also its environment.
Know the difference between the product and process focused system
Able to understand about the product life cycle and process life cycle its relationship.
Access about the scheduling, different stages and its factors affecting scheduling.
Know about the maintenance system and its objectives, different types of maintenance system.
Analyze about the concepts of capacity planning, replacement and bathtub curve.
Able to understand about the quality control tools and techniques and also different types of
controlling measures for the products in organizations.
Know about the concept of quality circles and to know about the importance and its objectives.
Understand about the acceptance sampling and its different types of sampling plans used for the
products.
Able to understand about the material requirement planning and also know about its advantages
and disadvantages of MRP.
Know about the concept of waste management ,different types and its benefits in an organizations
Understand about the make or buy decision concept and its advantages, its factors
Know about the concept of vendor rating and also about the role of vendor in production and
operation management.
Analyze the key concepts, issues and different types of techniques of Operations Management in
both manufacturing and service organizations
Able to access the different types of EOQ models used in the inventory process in an organization
for the products.
Understand about the stores and stores management and various functions performed by

	stores department.
CMB0013:17	Know about the VED analysis and it benefits in an organizations

TUTORIAL QUESTION BANK

S. No	QUESTION	Blooms Taxonomy Level	Course Learning Outcomes (CLOs)									
	UNIT-I											
	INTRODUCTION TO OPERATIONS MANAGEMENT											
	PART-A (SHORT ANSWER QUESTIONS)											
1	Define operations management.	Remember 8	CMB0013:01									
2	Explain the concept of production management.	Understand	CMB0013:01									
3	Define batch production and write its advantages.	Understand	CMB0013:02									
4	Explain the types of production system.	Remember	CMB0013:01									
5	Define operations management.	Understand	CMB0013:01									
6	Explain about the action phase.	Understand	CMB0013:02									
7	Define operation design.	Understand	CMB0013:02									
8	Define process and Explain the various types of processes.	Remember	CMB0013:01									
9	What is process focused system and how it is used?	Remember	CMB0013:01									
10	What is product focused system?	Understand	CMB0013:03									
11	Explain the various types of processes.	Remember	CMB0013:01									
12	Define process planning.	Understand	CMB0013:02									
13	Write a short note on production planning and control.	Remember	CMB0013:02									
14	Write about the stages of production cycle with the help of diagram?	Remember	CMB0013:02									
15	Define assembly production.	Understand	CMB0013:01									
16	Explain about the job shop and write its merits.	Understand	CMB0013:03									
17	Write about the process technologies.	Remember	CMB0013:03									
18	Define CAD and CAM technologies.	Remember	CMB0013:03									
19	Discuss about the design technology.	Understand	CMB0013:03									
20	What is maturity stage and how it is occurred ?	Understand	CMB0013:03									
	PART-B (LONG ANSWER QUESTIONS											
1	Define process planning? Distinguish between process design and operations design.	Understand	CMB0013:03									
2	Define production and operations management. Explain its significance in service organization.	Remember	CMB0013:01									
3	What is the role of operations management in total management system?	Understand	CMB0013:01									
4	Explain about the different types of production and operations system.	Remember	CMB0013:01									
5	Explain the scope, characteristics of production and operations management.	Understand	CMB0013:02									
6	Discuss the interface between operation function and other functional areas.	Remember	CMB0013:02									
7	Define operations management and explain the evolution of production and operations management.	Understand	CMB0013:02									

S. No	QUESTION	Blooms Taxonomy Level	Course Learning Outcomes (CLOs)
8	Distinguish any ten differences between operations management and production management.	Understand	CMB0013:02
9	What are the various technologies used in processes of operations management in detail and give its purpose?	Remember	CMB0013:03
10	Explain the various functions of production, planning and control.	Understand	CMB0013:01
11	What do you mean by product life cycle and process life cycle? Explain the relationship between them.	Understand	CMB0013:03
	UNIT-II		
	SCHEDULING AND CONTROL OF PRODUCTION C		5
1	PART-A(SHORT ANSWER QUESTIONS	/	CMP0012:04
$\frac{1}{2}$	Define scheduling?	Remember Understand	CMB0013:04 CMB0013:04
2	Explain the concept of total productive maintenance	Remember	CMB0013:04 CMB0013:05
4	Define aggregate planning and write its scope Define preventive maintenance	Remember	CMB0013:05 CMB0013:05
5	Differentiate plant layout and plant location	Understand	CMB0013:05
6	Explain level strategy and chase strategy	Remember	CMB0013:04
7	Explain about cellular manufacturing layout	Understand	CMB0013:04
8	Discuss about the product layout and fixed position layout.	Understand	CMB0013:04
9	Explain cycle of schedule with diagram?	Analyze	CMB0013:04
10	What do you mean by maintenance management?	Understand	CMB0013:04
11	What is line balancing and capacity planning?	Analyze	CMB0013:04
12	Explain the concept of loading and dispatching.	Remember	CMB0013:05
13	Write about gantt chart.	Remember	CMB0013:05
14	Write about Master Planning Schedule.	Understand	CMB0013:05
15	Explain about the perpetual schedule.	Remember	CMB0013:05
16	Explain process layout.	Analyze	CMB0013:05
17	What is job shop scheduling?	Remember	CMB0013:06
	PART-B (LONG ANSWER QUESTIONS)		
1	Explain the stages involved in scheduling. State the factors affecting scheduling.	Remember	CMB0013:04
2	Explain about the plant location. Discuss the need for plant location what are the steps involved in selecting a location?	Remember	CMB0013:04
3	Differentiate between product layout and process layout.	Understand	CMB0013:05
4	Explain about the maintenance management ? explain its scope and objectives.	Understand	CMB0013:05
5	Explain "bathtub curve" in detail.	Remember	CMB0013:05
6	Find the sequence that minimizes the total elapsed time require to complete the following tasks, in minutes are given below, calculate the total elapsed time alsomachine12345678	Analyze	
-	M1 14 10 10 13 12 11 9 9 M2 11 14 10 9 14 14 7 10	y -	CMB0013:06
	M3 9 8 10 11 12 7 8 9		

S. No			Blooms Taxonomy Level	Course Learning Outcomes (CLOs)							
	seven jobs a sequence – which the jo times and io	A first t ob shou									
	job	A	Machi (time h			achine le hour	s)				
7	1		9			6				Analyze	CMB0013:01
	2		8			5					
	3		7			7					
	4		6			3					
	5		1			2					
	6		2			6					
	7		4			7					
8	In a batch processed of sequence of Process time in minutes	on three f jobs an Jot	machine	es as det	ailed			t is the			CMB0013:06
		_	7	6	8		ç		10		
	cleaning machining	-		4		5		2	3		
	painting			2		4			7		
	painting	-	,	2		4	•	,	,		
9	Differentiat	te betwe	een a ma	ster sch	edule	and su	bsidi	ary scl	nedule.	Understand	CMB0013:05
	Find the sec		the optin	nizes the	e tota	l elapse	ed tin	ne usin	ig the		
	following d	ata									D
	machines				ob3	Job4	1.	Job5	Job6	Remember	
	Α	15	17		13	14		18	15	Kemember	CMB0013:04
	В	12	13		9	10		11	12		
	С	11	16		15	13		12	12		
10	Explain abo		U					U		Remember	CMB0013:04
11 12	Write in bri										CMB0013:04
	What is line Define capa									Remember	CMB0013:05 CMB0013:05
13	influencing				ut its	uetern	mati	on and	ractors	Remember	CIVID0015:05
$\left - \right $	Define main				vnlai	n vario	iis tu	nes of			CMB0013:05
14					лры		us ty	pes or		Analyze	CIIID0013.03
15	maintenance systems? Differentiate between a master schedule and subsidiary schedule?									Understand	CMB0013:05
	Find the sec									Chatistaila	5
	complete th										
	in minutes l								6		
16	machines		2	3		4	5	6	7	Understand	CMB0013:06
	Α	12	16	15	1	1	15	17	16	11	
1 I		7	8	9	-	4	7	8	3		
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	B C	13	14	10	1	5	12	13	14		

S. No				Blooms Taxonomy Level	Course Learning Outcomes (CLOs)		
		D	PSTIONS				
1	Define qualit		ESTIONS	Remember	CMB0013:07		
2	Explain quali			Remember	CMB0013:07		
3	Explain quan			Understand	CMB0013:07		
4	Define pareto			Understand	CMB0013:07		
5	What is mean			Remember	CMB0013:07		
6			types of control cha	arts.		Understand	CMB0013:07
7	What is mean				1	Analyze	CMB0013:08
8			s for variables.			Understand	CMB0013:08
9	Describe abo					Analyze	CMB0013:08
10			n method study.			Remember	CMB0013:08
11	Define quality					Remember	CMB0013:07
12			statistical quality c	ontrol(SQC).		Understand	CMB0013:07
13	What do you		rk study?			Remember	CMB0013:08
14	Define work					Remember	CMB0013:08
15	Explain abou					Understand	CMB0013:08
16	Explain the c					Understand	CMB0013:08
17	What do you					Remember	CMB0013:09
18			in method study.			Understand	CMB0013:09
19	Mention any	two objectiv	es of work study.			Analyze	CMB0013:09
					GTIONO		
-	E 1:00		ART-B(LONG AN		5110N5)		CMB0013:07
1	-	-	ues of method study			Remember	
2			nctions, and advanta			Understand	CMB0013:07
3	involved?	ut the method	l study and its objec	tives? Write t	he steps	Remember	CMB0013:07
4			circles. Discuss its	characteristic	s and	Remember	CMB0013:08
			found in lots 200 ea	ich are given l	below for	Q-1	
	Lot no	No of defectives	Lot no	No of defectives	18	Ç.,	
	1	6	9	6	1.0		
	2	12	10	10			
	3	8	11	20	1	A	
4	4	12	12	12]	Analyze	CMB0013:08
	5	16	13	16			
	6	20	14	10			
	7	24					
	8	10]				
			and comment.				
5	What do you purpose and a		by statistical quality	control? Exp	olain its	Understand	CMB0013:08

S. No		QUESTION										Blooms Taxonomy Level	Course Learning Outcomes (CLOs)
6	Write al sampling								ferent	types	of	Understand	CMB0013:08
	The follo whether t	wing d	lata gi	ves re	ading	s for c			ol job	. Dete	ermine		
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		1			3.25			0.09					
7		2			3.37			0.02				Analyze	CMB0013:09
		3		3	3.35			0.11	1				
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		5		3	3.38			0.10					
		6		3	34			0.12					
8	A compa and only of 20 bot (i)compu (ii)plot th in contro sample 1 2 3 4 5 6 7 8 9 10 Given A2=0.18 D3=0.414 D4=1.58	one siz tles are te cont nee 10 1 16.0 16.0 15.9 16.0 15.9 16.0 15.9 16.0 15.9 16.0 15.9 16.0 15.9 16.0 15.9 16.0 15.9 16.0 15.9 16.0 10 15.9 16.0 10 15.9 10 10 10 10 10 10 10 10 10 10 10 10 10	ze (16 c, points 5 (0 4 (0 8 (0 1 (0 2 (0 9 (0 5 (0 6 (0 4 (0	ounconits di	es) the	e first and F	daily s R char	sample ts	es of t	ill we	ights	Remember	CMB0013:09
	What is t	otal au	ality	manac	tomon	t? Evr	alain t	ha dif	foront	kinde	of		CMB0013:08
9		-	anty i	manag	gemen	ι: EXĮ	Jain t	ne dif	rerent	KIIIQS	OI	Remember	CIVID0013:08
10	control charts? Discuss the various control charts for attributes? Explain them										Remember	CMB0013:08	
	briefly. What is work study? Explain various techniques of work study?									Understand	CMR0012.00		
11 12	What is work study? Explain various techniques of work study?Explain about the control charts with graphical representation and								Understand	CMB0013:09 CMB0013:09			
12	explain it The follo making c chart wit c.no No. of defects	wing ta rank ca	able g ase of	ives tl diese	l engiı	ne. Co	nstruc	et appi	ropriat			Analyze	CMB0013:09

S. No	QUESTION							Blooms Taxonomy Level	Course Learning Outcomes (CLOs)
							ving data .		
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	considere								
	sample		per co		1				
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14	4	6	1	5	3	3	1,1	Analyze	CMB0013:08
	5	2	4	1	4	4		i marj 20	CIVID0015.08
	6	5	1	3	3	3			
	7	2	3	3	2	1			
	8	1	1	3	1	2			
	9	6	3	3	3	3			
	10	6	7	5	5	6			
	11	6	1	1	3	2			
	12	5	5	3	1	3			
					U	NIT-IV			
				MAT	FERIAL	S MANA	GEMENT		
			PA	RT-A (\$	SHORT .	ANSWE	R QUESTIONS	5)	
1	What do	•			Ŭ			Remember	CMB0013:10
2	Explain a	about the	make or	buy dec	ision and	its benef	ïts.	Understand	CMB0013:10
3	Explain a	about the	material	s budget	ing.			Remember	CMB0013:10
4	What is a							Analyze	CMB0013:11
5	Define M							Understand	CMB0013:10
6	Explain a				oills of ma	aterials(B	OM).	Remember	CMB0013:11
7	Write ab					<u> </u>	_	Understand	CMB0013:11
8	State any					of materia	ıls.	Analyze	CMB0013:10
9	Write ab			er quanti	ty.			Understand	CMB0013:11
10	Define v							Remember	CMB0013:10
11	Explain o							Analyze	CMB0013:12
12	Write ab							Understand	CMB0013:11
13	What are	U			Ų	ement?		Remember	CMB0013:12
14		Explain the concept of waste management.						Understand	CMB0013:12
15	Explain about the FSN analysis. What are the benefits for material budgeting?						Understand	CMB0013:12	
16	What are	e the ben					Same 1	Analyze	CMB0013:12
							R QUESTIONS		
1	Explain the importance and objectives of material management.						Understand	CMB0013:10	
2	What is vendor rating? What are its determinants?						Remember	CMB0013:10	
3	Explain the role of vendor in production and operations management (POM).							Analyze	CMB0013:10
4	What do you mean by make or buy decision? Discuss the pros and cons of this decision.							Remember	CMB0013:10
5	What are		Understand	CMB0013:11					
6	Define th		Understand	CMB0013:11					
7	What are disadvan	the obje	ctives of	1		• •		Analyze	CMB0013:11

8 Explain different types of techniques for prioritization of material. Remember CMB0013; 9 Explain the different ways of reducing wastes. Remember CMB0013; 10 How do you evaluate the performance of suppliers? what are the goals of vendor rating? UNIT-V STORES MANAGEMENT PART-A(SHORT ANSWER QUESTIONS) 1 Define stores management. Understand CMB0013; 2 Define stores management. Understand CMB0013; 3 What is meant by inventory and various types of inventory? Understand CMB0013; 4 Explain about the trabulation method and algebraic method. Remember CMB0013; 5 Write about the inventory control. Remember CMB0013; 6 Explain the concept of EOQ model. Analyze CMB0013; 7 What are inventory costs and storage cost? Remember CMB0013; 8 Mention various systems available for inventory control. Understand CMB0013; 10 Define stores layout. Analyze CMB0013; 12 Define stores layout. Analyze CMB0013; 13	S. No	QUI	Blooms Taxonomy Level	Course Learning Outcomes (CLOs)	
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9 D-12 205 Understand CMB0013: D-13 893 D-14 850 CMB0013:		ITEM NO	MONTHLY CONSUMPTION		
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D-14 850					
D-16 412					

S. No		QUESTION	Blooms Taxonomy Level	Course Learning Outcomes (CLOs)
	D-17	214		
	D-18	188		
	D-19	172		
	D-20	170		
	D-21	5056		
	D-22	159		
	D-23	3424		
10	A factory uses annually rs.125 per unit placing e 6% per year of average in i)find out the economic o ii)how many orders are t iii)what is the total inven material	Remember	CMB0013:15	
11	the annual consumption ordering cost is rs.250 pe annum. What would be t	ses spark plugs at the rate of rs.25 per piece. of spark plugs is 18000 numbers . if the er order and carrying cost is rs.25 % per he EOQ? If the supplier of spark plugs offer quantity of 3000 numbers per order do you ?	Analyze	CMB0013:15
12		erent items in the manufacturing process. t and unit costs are given as fallows Unit cost 10 750 210 90 10 1200 400 2 175 250 75 4	Remember	CMB0013:15

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